# Information Technology (IT) Initiative Business Case Responses for BYs 2003 & 2004

Please type your responses in the white answer blocks provided and return the electronic copy of this document to Treva Lutes by April 26<sup>th</sup>. Please do not modify the shaded rows of the table. These rows contain special codes that we will use to populate a database automatically.

# 1.0 General Background

#### 1.1 Initiative Name

Enterprise Application Integration (EAI) Releases 4.0 and 5.0

## 1.2 Initiative Description

The Enterprise Application Integration (EAI) architecture is intended not only as a tool for integrating the existing legacy systems at FSA, but as a means of supporting customer access and future development efforts which require access to common data and business processes.

The EAI architecture is designed to provide a set of common technology services that enable the integration of the processes and data of disparate systems. FSA can use the common services to integrate existing legacy systems, and to quickly develop e-Commerce applications that can easily reuse business logic and data that is in FSA legacy systems.

The EAI Architecture will enable FSA to convert and format data and message content from several different systems and data sources. EAI will provide the messaging infrastructure for connectivity between existing legacy systems, COTS applications, Data-Warehousing systems, and Web-based solutions. The EAI messaging infrastructure and the advanced integration capabilities, such as message/data transformation, will provide an overall service delivery system with standard interfaces upon which all new and legacy systems can depend.

ITA and EAI are two distinct and non-overlapping technical architecture areas within the Modernization Program. The ITA provides a conduit to web enable applications through its reusable web services, product specialist support, reusable environments and web construction products. The EAI team provides an infrastructure for application teams to quickly and efficiently integrate with back end systems through a queuing mechanism which guarantees delivery.

1.3 Initiative Type	.3 Initiative Type			
Business Process Support System Financial Management System Non-Financial Management System				
Program Delivery System Financial Management System Non-Financial Management System				
IT Infrastructure IT ServicesX_ General Office Automation				
1.4 Contact Inform	ation			
	Name	Principal Office	Phone Number	
Project Manager	Ganesh Reddy	FSA	202-377-3557	
Program Manager	Ganesh Reddy	FSA	202-377-3557	
Project Sponsor	Steve Hawald	FSA	202-377-3501	
Contracting Officer	Janet Scott	FSA	202-377-3377	
Contracting Officer's Representative	Carol Seifert	FSA	202-377-3506	

2.0 Business	Process
2.1 Business Process	Support
Grants Evaluation Research Information Dissemination Enforcement Resource Management & _ Administration Loans _X_Other:FSA	The EAI architecture is a strategic component of the overall FSA enterprise architecture, also known as the Integrated Technical Architecture (ITA). The EAI architecture addresses the FSA business channels' need to access common data and business processes across the disparate systems. The technical services provided by the EAI architecture support students, schools, and financial partners by enabling the FSA systems to exchange information via common, reusable methods.

#### 2.2 Business Problem or Opportunity and Causing Conditions

This document describes the business case for the implementation of future releases of the Enterprise Application Integration (EAI) architecture. The EAI architecture is a strategic component of the overall FSA enterprise architecture, also known as the Integrated Technical Architecture (ITA). The EAI architecture addresses the FSA channels' need to access common data and business processes across the disparate systems. The technical services provided by the EAI architecture support students, schools, and financial partners by enabling the FSA systems to exchange information via common, reusable methods.

Prior to the EAI initiative, FSA faced a number of integration challenges including:

- Costly legacy systems which duplicated data due to a lack of integration across the applications and technical platforms;
- Multiple hardware/software platforms, each with its own security/authentication regime;
- Many high-maintenance point-to-point interfaces between systems;
- Interdependent applications (changes to one application can affect all interfaces to/from that application);

The EAI Modernization effort is on schedule to provide middleware support for the Modernization applications through 2002. Previous work has built and validated the technology components of the core EAI architecture, including the following:

- Implemented the EAI Bus, consisting of MQSeries Messaging and MQSeries Integrator, for both the development and production environments.
- Implemented the MQSeries Messaging Infrastructure to connect 9 Legacy Systems to the EAI Bus, for both development and production. Those systems included:
  - Direct Loan Servicing System (DLSS)
  - Central Processing System (CPS)
  - National Student Loan Data System (NSLDS)
  - Student Aid Internet Gateway (SAIG/bTrade)
  - Post-secondary Educational Participant System (PEPS)
  - Financial Management System (FMS)
  - electronic Campus Based Systems (eCBS)
  - electronic Master Promissory Note (eMPN) component of the Loan Origination (LO) Web Server
  - Promissory Note (P-Note) Imaging System
- Implemented the MQSeries Messaging infrastructure in the Internet domain, to connect the WebSphere Application Servers to the EAI Bus.
- Designed, built, and validated an assured delivery transport mechanism for application communication.

- Recommended FSA messaging standards and guidelines for the disparate and heterogeneous FSA application platforms.
- Provided the programming interfaces required to support FSA application integration.
- Demonstrated and validated the data conversion, message routing, and formatting capabilities between the EAI bus and the queues on the legacy systems.

The EAI Core architecture will invest in building additional and enhanced technical services that enable key FSA business applications to perform end-to-end business processes. Business applications will be able to integrate/communicate with back-end systems via the common, reusable services provided by pervious releases of EAI Core Architecture. The EAI architecture will contribute to FSA's PBO objectives, while complying with the investment management principles mandated by Clinger-Cohen legislation.

# 2.3 Existing Systems

Currently, FSA is faced with a number of integration challenges, mainly multiple hardware/software platforms, individually developed systems, each with its own security/authentication regime, with high-maintenance, point-to-point interfaces mostly relying on FTP.

#### 2.4 Solution Impact

(If this is an implemented initiative with no enhancements, then address item (3) only)

1. The implementation of EAI will reduce the burden on existing legacy systems as new technology is implemented in FSA. Much of the current interface burden will migrate from the legacy systems to the interface software. The software includes pre-built adapters that can be re-used as interface requirements change. To configure these adapters, the EAI team will need to gather technical specifications, data formats and business rules from the legacy systems.

The implementation of EAI enables modernization to occur in incremental fashion, i.e., not all systems need to be replaced/retired at once.

The Enterprise Application Integration (EAI) architecture is fundamental to the FSA modernization strategy. It enables modernization to progress and realize benefits incrementally without requiring completion of an enormous enterprise-wide re-engineering project. Individual components can be modernized one at a time and still function properly within the overall business context. This significantly reduces the risk associated with such a large undertaking by enabling effective incorporation of smaller components. It also allows the benefits of modernization to be realized sooner, albeit in an incremental fashion. Some have referred to this evolutionary approach to modernization as "build a little, test a little."

2. As part of the EAI implementation, there will be some impact on legacy systems attached to the EAI architecture. The installation of MQ Series on the legacy servers will not impact the legacy systems, but the development of the connectors/adapters between those systems and the MQ Series product will be local to each legacy environment.

The deployment of EAI and the implementation of these connectors will be coordinated through the VDC and the individual contractor responsible for the operation of the legacy systems. Connectivity to the EAI Infrastructure will have no impact on the functionality or service levels of the backend legacy systems.

EAI also provides a capability that can be used to facilitate coordination of data across systems to improve consistency and reduce redundancy while the systems are being modernized. For example, transactions could be automatically generated to notify other systems when a student's address is updated. This provides the option of implementing an incremental improvement in data consistency while a larger data integration effort is underway.

3. The stakeholders in this initiative include: 1) the existing FSA legacy systems, 2) the Virtual Data Center that

supports the operations of many FSA systems	s, and 3) the FSA modernization initiatives.	Their involvement
is described below		

- 4. Each system that will be hooked onto the middleware bus is involved in the planning, design and testing phases via integrated requirements and design sessions as well as integration testing.
- 5. N/A

#### 2.5 Business Process Reengineering

(Applies only to New Business Process Support and Program Delivery Systems)

N/A

## 2.6 Mandatory Requirement

The EAI architecture will contribute to FSA's PBO objectives, while complying with the investment management principles mandated by Clinger-Cohen legislation. This initiative is not required by legislation, regulation, or other guidance.

## 2.7 Consequence of Not Funding the Initiative

FSA's current stove-piped systems will need to build system specific interfaces with newly modernized systems and vice versa. The cost of each individual interface will be substantially higher than the cost of utilizing the middleware technology.

FSA continues with existing legacy systems and maintenance challenges. Attempts to leverage new technology with old legacy systems will only clog and aggravate existing interface problems and infrastructure deficiencies.

Restricts FSA's ability to meet business requirements of customers and mandates of electronic signature legislation.

# 3.0 Strategic Alignment

3	1	OMR	E-Government	Initiative	Alianmen	ł
J.			L-OOVELLIILIELI	HIHHALIVE	Allullicii	

Consolidated Health Information
Disaster Assistance and Crisis Response
E-Authentication
E-Grants
E-Payroll/HR
E-Training
E-Travel
E-Vital
Electronic Records Management
Eligibility Assistance Online
Expanding Electronic Tax Products for Businesses
EZ Tax Filing
Federal Asset Sales
Federal Enterprise Architecture
Geospatial Information One Stop
Integrated Acquisition Environment
Integrated Human Resources/e-Clearance
International Trade Process Streamlining
One Stop Business Compliance Information

Online Access for LoansOnline Rulemaking ManagementRecreation One StopRecruitment One StopUSA ServicesWireless Public Safety Interoperable Communications – Project SAFECOM _X_None of the Above
3.2 Mission Alignment
- Goal 1: Create a Culture of Achievement  Objective 1.1 Link federal education funding to accountability for results.  Objective 1.2 Increase flexibility and local control.  Objective 1.3 Increase information and options for parents.  Objective 1.4 Encourage the use of scientifically based methods within federal education programs.
- Goal 2: Improve Student Achievement  Objective 2.1 Ensure that all students read at grade level by the third grade.  Objective 2.2 Improve math and science for all students.  Objective 2.3 Improve the performance of all high school students.  Objective 2.4 Improve teacher and principal quality.
<ul> <li>Goal 3: Develop Safe Schools and Strong Character</li> <li>Objective 3.1 Ensure that our nation's schools are safe and drug-free and that students are free of alcohol, tobacco, and other drugs.</li> <li>Objective 3.2 Promote strong character and citizenship among our nation's youth.</li> </ul>
Goal 4: Transform Education into an Evidence-Based Field     Objective 4.1 Raise the quality of research funded or conducted by the Department.     Objective 4.2 Increase the relevance of our research in order to meet the needs of our customers.
<ul> <li>Goal 5: Enhance the Quality of and Access to Postsecondary &amp; Adult Education         Objective 5.1 Reduce the gaps in college access and completion among student populations differing by race/ethnicity, socioeconomic status, and disability while increasing the educational attainment of all.         Objective 5.2 Strengthen accountability of postsecondary institutions.         Objective 5.3 Establish effective funding mechanisms for postsecondary education.         Objective 5.4 Strengthen Historically Black Colleges and Universities, Hispanic Serving Institutions, and Tribal College and Universities.         Objective 5.5 Enhance the literacy skills of American adults.     </li> </ul>
<ul> <li>Goal 6: Establish Management Excellence</li> <li>Objective 6.1 Develop and maintain financial integrity and management and internal controls.</li> <li>Objective 6.2 Improve the strategic management of the Department's human capital.</li> <li>X. Objective 6.3 Manage information technology resources, using e-gov, to improve service for our customers and partners.</li> <li>X. Objective 6.4 Modernize the Student Financial Assistance programs and reduce their high-risk status.</li> <li>Objective 6.5 Achieve budget and performance integration to link funding decisions to results.</li> <li>Objective 6.6 Leverage the contributions of community-and faith-based organizations to increase the effectiveness of Department programs.</li> <li>Objective 6.7 By becoming a high performance, customer-focused organization, earn the President's Quality Award.</li> </ul>

None of the Above

#### 3.3 Strategic Plan Strategies Supported

#### Strategic Objective 6.3

Manage information technology resources, using e-gov, to improve service for our customers and partners.

- Reduce partners' data reporting burden: Minimize burden on our partners by reducing the number of information collection addressing similar issues. With our stakeholders and customers, collaboratively build and publish data standards, including consensus data elements and definitions. The enterprise architecture will be structured to meet business needs.
- Complete enterprise architecture: Create a business focused enterprise architecture that describes long term information system requirements and prioritizes IT business needs based on Strategic Plan Goals and Objectives.

# Strategic Objective 6.4

Modernize the Student Financial Assistance programs and reduce their high-risk status.

**Create an efficient delivery system**: Use new technologies and system integration for improving systems, minimizing noncompliance and default rates, and reducing the improper payment of student aid funds.

#### 3.4 Quality Indicators

EAI supports the overall integration of FSA systems. The primary quality indicator is the ability of modernized components of the overall FSA system to integrate with the other modernized and legacy FSA systems, and their ability to develop cost effective interfaces.

# 4.0 Technology Initiative

#### 4.1 Initiation Date

October 1, 2002

#### 4.2 Initiative Deployment / Implementation Date

September 30, 2004

#### 4.3 Initiative Phase

\_\_X\_\_ Under Development

Maintenance Only

\_\_X\_\_ Maintenance with Enhancements

There are major capabilities that are under development while previously developed capabilities are enhanced and maintained.

#### 4.4 Initiative Scope

The scope of this project includes new capabilities, services and independent verification and validation:

#### **New Capabilities**

#### Enterprise Application Integration (EAI) Software

Will deploy EAI software as required to support FSA business applications. Any costs associated with the procurement of significant additional software are not included.

#### Enterprise Application Integration (EAI) Workshops

FSA employees and business channels will be invited to periodic training sessions to communicate what EAI is, how it is being used, and its status at FSA. This will also include knowledge transfer, communications plan, and educational sessions.

#### Enterprise Application Integration (EAI) Core Adapters

Core adapters are custom software that allow two or more disparate systems to communicate. Core adapters will allow legacy systems and modernization applications to interface with the FSA architecture. The core adapters allow inter-system communication of disparate FSA legacy systems in an efficient and reusable manner. The development of new adapters will be driven by the overall modernization program priorities.

#### Benefits of core adapters include:

- Reduced development, testing, and software maintenance costs associated with adapters built once and reused for multiple development efforts.
- Improved quality and consistency of software.
- Reduced time to deploy new applications.
- Improved quality and integrity of system data.
- Cost savings will be generated as multiple systems reuse the available business functions.

#### Enterprise Application Integration (EAI) Common Services Management/Component Library

This work will integrate, manage, and maintain a library of EAI based business functions to maximize business channel benefit and reusability. It also provides services to ensure application teams maximize the benefits provided by the EAI business functions.

- Reusable EAI components will include such items as Common School, Common Student, Lender-Guarantor
  and Reusable Function (i.e. Update Student Address) containers. Other components will be developed as
  application requirements are defined. The design of the components will be built to support reuse across
  business channels.
- There will be a centralized component library.

#### **Services**

#### Enterprise Application Integration (EAI) Core Services

Core Services include infrastructure, upgrades, and reusable practices.

#### <u>Infrastructure</u>

Provide implementation of the additional core EAI architecture and services including MQSeries Messaging and MQSeries Integrator, for both the performance testing and staging environments. Performance monitoring and analysis capabilities of the EAI architecture will also be added. Evaluate the need for MQ Workflow and deploy if justified.

#### Enterprise Application Integration (EAI) Upgrades

Upgrade EAI software packages, software patches, and operating systems to more current versions for the development and test/stage environments. As vendors drop support of older versions of the software, the EAI team must ensure the manufacturer supports the product suite. Upgrading to the most current versions will ensure quality and availability of continued technical support. New software versions will eliminate defects and improve the robustness of the software. Software enhancements will be made available that can be used to provide new

capabilities.

#### Enterprise Application Integration (EAI) Reusable Practices

Documentation outlining the guidelines to perform monitoring and troubleshooting of the EAI environments will be developed. A set of industry accepted best practices and technical standards that will address how to design, build, and efficiently test software. Implementation of best practices and standards will ensure consistent software development across the project. Developers do not have to individually research best practices and standards. The research is done once and rolled out to each developer. This will also help to speed up development time and the learning curve. Reusable practices will include naming standards and programming standards.

#### Enterprise Application Integration (EAI) Development Integration Services

Continued support and expansion of the EAI Architecture to enhance the standardized, reusable infrastructure for integrating the business capabilities and data of the disparate FSA systems. EAI technical resources will provide:

- Business Capability Architecture support
- Technical Integration support
- Strategic Planning for single set of stored data solution
- EAI Business Integration Strategy and Plan for legacy system integration
- Business Focused Sequence Planning (i.e. release planning) for EAI Solution rollout

# **Application Maintenance**

The EAI team will provide architecture maintenance for tools and products that make up the EAI environment. This effort will include trouble shooting EAI products, making EAI product fixes, and EAI product upgrades. The EAI team will make changes in development, execute tests in the test environment, and handover the necessary changes to the operations infrastructure team for production installation. The benefits for this initiative are:

- Enhanced system security associated with upgrades reduces security vulnerabilities. The net effect is an increase in data integrity and a reduction in overall fraud risk.
- Overall customer experience (as well as overall application uptime) is increased as upgrades fix known software defects.
- Ensures latest product enhancements and functional improvements are available to customers increasing enduser satisfaction.
- Enhanced service results in fewer application defects. The net effect is a reduction in call center support costs.

Besides upgrades to software, application maintenance includes troubleshooting issues that occur with EAI interfaces that are in production. These issues can include but are not limited to:

- MQSeries connectivity and availability issues
- MQSI processes issues
- Data Integrator issues
- EAI Bus Server performance issues
- Custom EAI Adapter issues
- Custom EAI data transformation issues
- Miscellaneous issues which include configuration of environments for code and interface changes.

The EAI team will provide production support for emergency fixes to the mission critical applications such as COD on a twenty-four by seven basis.

# 4.5 Assumptions, Constraints, and Dependencies

(1) Assumptions: None(2) Constraints: None

(3) Dependencies: Many key modernization initiatives are closely dependent on the implementation of EAI.

# 4.6 Outstanding Issues

None

#### 4.7 Benefits

#### Reduce Unit Costs

- 1) Reduce development
- 2) Reduce servicing cost
- 3) Reduce development and maintenance training cost
- 4) Reduce administrative cost
- 5) Reduce costs associated with development and maintenance of interfaces to external systems
- 6) Cost savings from reuse
- 7) Application of industry best practices ensures consistent software development across projects

#### Increased Customer Satisfaction

- 1) Increase self service options
- 2) Increase user convenience
- 3) Increase speed in delivery of information
- 4) Increase access to accurate and timely data

#### Increased Employee Satisfaction

- 1) Business Managers will be able to make changes to systems with more ease and efficiency
- 2) More time for FSA employees to provide service to students
- 3) Access to the right data at the right time

The Enterprise Application Integration (EAI) architecture is fundamental to the FSA modernization strategy. It enables modernization to progress and realize benefits incrementally without requiring completion of an enormous enterprise-wide re-engineering project. Individual components can be modernized one at a time and still function properly within the overall business context. This significantly reduces the risk associated with such a large undertaking by enabling effective incorporation of smaller components. It also allows the benefits of modernization to be realized sooner in an incremental fashion.

4.8 Crosscutting Initiativ	re			
	Office of Element Office of English Office of Postsect Office of Special X_ Federal Student Office of Vocation Office of the Chie Office of the Gen Office of Inspecto Office of Intergov	ghts onal Research and Imp tary and Secondary Edi Language Acquisition condary Education Educational and Rehab Aid nal and Adult Education of Financial Officer of Information Officer aeral Counsel or General vernmental and Interage ion and Congressional ement Affairs	ucation  bilitation Services  and  ency Affairs	
4.9 Audit Finding				
None				
3				
4.10 Alternatives Analys (This Applies Only To		elopment or Being Imple	mented.)	
		elopment or Being Imple Total Life Cycle Costs	mented.)  Benefits	Drawbacks
(This Applies Only To	Initiatives Under Deve	Total Life Cycle	,	<b>Drawbacks</b> None

Restricts ability of FSA to meet business requirements of customers and mandates of electronic signature legislation     System  Alternative 3  Enhance an existing system  TBD  None  Continue with legacy interface systems and maintenance challenges  Alternative 4  Implement on a smaller scale  TBD  Cheaper  FSA could enable a few applications to utilize the services provided by the EAI architecture, but this would not demonstrate the value of the enterprise architecture nor would it demonstrate the reusability of the architecture.  5.1 Use of COTS/GOTS  Percentage of COTS/GOTS Components: 0 - 25%26 - 50%51 - 75%76 - 100%Not Applicable					deficiencies	
Alternative 3  Enhance an existing system  Alternative 4  Implement on a smaller scale  Alternative 4  Implement on a smaller scale  TBD  Cheaper  FSA could enable a few applications to utilize the services provided by the EAI architecture, but this would not demonstrate the reusability of the architecture nor would it demonstrate the reusability of the architecture.  5.0 Enterprise Architecture  5.1 Use of COTS/GOTS  Percentage of COTS/GOTS Components: 0 - 25%6 - 50%51 - 75%76 - 100%Not Applicable  5.2 Consistency with Product Support Plan						
Alternative 3 Enhance an existing system  Alternative 4 Implement on a smaller scale  Alternative 4 Implement on a smaller scale  Alternative 5 Cheaper  Alternative 6 FSA could enable a few applications to utilize the services provided by the EAI architecture, but this would not demonstrate the value of the enterprise architecture nor would it demonstrate the reusability of the architecture.  5.0 Enterprise Architecture  5.1 Use of COTS/GOTS   Percentage of COTS/GOTS Components: 0 - 25%26 - 50%51 - 75%76 - 100%Not Applicable  5.2 Consistency with Product Support Plan						
Alternative 3 Enhance an existing system  Alternative 4 Implement on a smaller scale  Alternative 4 Implement on a smaller scale  Alternative 5 Cheaper  Alternative 6 FSA could enable a few applications to utilize the services provided by the EAI architecture, but this would not demonstrate the value of the enterprise architecture nor would it demonstrate the reusability of the architecture.  5.0 Enterprise Architecture  5.1 Use of COTS/GOTS   Percentage of COTS/GOTS Components: 0 - 25%26 - 50%51 - 75%76 - 100%Not Applicable  5.2 Consistency with Product Support Plan						
Alternative 3  Enhance an existing system  TBD  None  Continue with legacy interface systems and maintenance challenges  Alternative 4  Implement on a smaller scale  TBD  Cheaper  FSA could enable a few applications to utilize the services provided by the EAI architecture, but this would not demonstrate the value of the enterprise architecture nor would it demonstrate the reusability of the architecture.  5.0 Enterprise Architecture  5.1 Use of COTS/GOTS  Percentage of COTS/GOTS Components: 0 - 25%26 - 50%51 - 75%76 - 100%Not Applicable  5.2 Consistency with Product Support Plan						
Alternative 3  Enhance an existing system  Alternative 4  Implement on a smaller scale  Alternative 4  Implement on a smaller scale  Implement on a smaller scale of the approvided by the EAI architecture, but this would not demonstrate the value of the enterprise architecture nor would it demonstrate the reusability of the architecture.  Implement on a smaller scale of the specific sp						
Alternative 3  Enhance an existing system  Enhance an existing system  TBD  None  Continue with legacy interface systems and maintenance challenges  Alternative 4  Implement on a smaller scale  TBD  Cheaper  FSA could enable a few applications to utilize the services provided by the EAI architecture, but this would not demonstrate the value of the enterprise architecture nor would it demonstrate the reusability of the architecture.  5.0 Enterprise Architecture  5.1 Use of COTS/GOTS  Percentage of COTS/GOTS Components:  0 - 25% 26 - 50% 51 - 75% X 76 - 100% Not Applicable  5.2 Consistency with Product Support Plan						
Alternative 3  Enhance an existing system  Enhance an existing system  Alternative 4  Implement on a smaller scale  Implement on a smaller scale systems and maintenance challenges  Implement on a smaller scale systems and maintenance challenges  Implement on a smaller scale systems and maintenance challenges  Implement on a smaller scale systems and maintenance challenges  Implement on a smaller scale systems and maintenance challenges  Implement on a smaller scale systems and maintenance challenges  Implement on a smaller scale systems and maintenance challenges  Implement on a smaller scale systems and maintenance challenges  Implement on a smaller scale systems and maintenance challenges  Implement on a smaller scale systems and maintenance challenges  Implement on a smaller scale systems and maintenance challenges  Implement on a smaller scale systems and maintenance challenges  Implement on a smaller scale systems and maintenance challenges  Implement on a small end sealer systems and maintenance challenges  Implement on a smaller scale systems and maintenance challenges  Implement on a smaller scale systems and maintenance challenges  Implement on a systems and maintenance challenges  Implement on a systems and					electronic	
Alternative 3  Enhance an existing system  Enhance an existing system  Alternative 4  Implement on a smaller scale  Implement on a smaller scale systems and maintenance challenges  Implement on a smaller scale systems and maintenance challenges  Implement on a smaller scale systems and maintenance challenges  Implement on a smaller scale systems and maintenance challenges  Implement on a smaller scale systems and maintenance challenges  Implement on a smaller scale systems and maintenance challenges  Implement on a smaller scale systems and maintenance challenges  Implement on a smaller scale systems and maintenance challenges  Implement on a smaller scale systems and maintenance challenges  Implement on a smaller scale systems and maintenance challenges  Implement on a smaller scale systems and maintenance challenges  Implement on a smaller scale systems and maintenance challenges  Implement on a smaller scale systems and maintenance challenges  Implement on a small end sealer systems and maintenance challenges  Implement on a smaller scale systems and maintenance challenges  Implement on a smaller scale systems and maintenance challenges  Implement on a systems and maintenance challenges  Implement on a systems and					signature	
Alternative 4 Implement on a smaller scale Im						
Alternative 4 Implement on a smaller scale Im	Alternative 3	Enhance an existing	TBD	None	Continue with	
Alternative 4 Implement on a smaller scale  TBD  Cheaper  FSA could enable a few applications to utilize the services provided by the EAI architecture, but this would not demonstrate the value of the enterprise architecture nor would it demonstrate the reusability of the architecture.  5.0 Enterprise Architecture  5.1 Use of COTS/GOTS  Percentage of COTS/GOTS Components:  0 - 25% 26 - 50% 51 - 75% 76 - 100% Not Applicable  5.2 Consistency with Product Support Plan		system			legacy interface	
Alternative 4 Implement on a smaller scale  Implement on a smaller scale  TBD Cheaper FSA could enable a few applications to utilize the services provided by the EAI architecture, but this would not demonstrate the value of the enterprise architecture nor would it demonstrate the reusability of the architecture.  5.0 Enterprise Architecture  5.1 Use of COTS/GOTS  Percentage of COTS/GOTS Components:  0 - 25% 26 - 50% 51 - 75% X 76 - 100% Not Applicable  5.2 Consistency with Product Support Plan					systems and	
Alternative 4 Implement on a smaller scale  Implement on a sexplications to utilize the services provided by the EAI architecture, but this would not demonstrate the value of the enterprise architecture or would it demonstrate the value of the enterprise architecture or would it demonstrate the value of the enterprise architecture or would it demonstrate the value of the enterprise architecture or would it demonstrate the value of the enterprise architecture.						
smaller scale  few applications to utilize the services provided by the EAI architecture, but this would not demonstrate the value of the enterprise architecture nor would it demonstrate the reusability of the architecture.  5.0 Enterprise Architecture  Fercentage of COTS/GOTS Components:  0 - 25% 26 - 50% 51 - 75% X - 76 - 100% Not Applicable  5.2 Consistency with Product Support Plan						
### services provided by the EAI architecture, but this would not demonstrate the value of the enterprise architecture nor would it demonstrate the reusability of the architecture.  ### 5.0 Enterprise Architecture    Solution	Alternative 4		TBD	Cheaper		
5.0 Enterprise Architecture  5.1 Use of COTS/GOTS  Percentage of COTS/GOTS Components:		smaller scale				
### State of Cots/Gots    Percentage of Cots/Gots Components:  0 - 25%						
## Solution of the enterprise architecture of the enterprise architecture.  ### Solution of the enterprise architecture or would it demonstrate the reusability of the architecture.  ### Solution of Cots/Gots    Percentage of Cots/Gots Components:						
5.0 Enterprise Architecture  5.1 Use of COTS/GOTS  Percentage of COTS/GOTS Components: 0 - 25%26 - 50%51 - 75%X - 76 - 100%Not Applicable  5.2 Consistency with Product Support Plan						
value of the enterprise architecture nor would it demonstrate the reusability of the architecture.  5.0 Enterprise Architecture  5.1 Use of COTS/GOTS   Percentage of COTS/GOTS Components:  0 - 25% 26 - 50% 51 - 75% X 76 - 100% Not Applicable  5.2 Consistency with Product Support Plan						
### State of Cots/Gots    Percentage of Cots/Gots						
5.0 Enterprise Architecture  5.1 Use of COTS/GOTS  Percentage of COTS/GOTS Components:  0 - 25% 26 - 50% 51 - 75% 76 - 100% Not Applicable  5.2 Consistency with Product Support Plan						
### Solution    ### Solution						
5.0 Enterprise Architecture  5.1 Use of COTS/GOTS  Percentage of COTS/GOTS Components:  0 - 25% 26 - 50% 51 - 75% 51 - 75% X - 76 - 100% Not Applicable  5.2 Consistency with Product Support Plan						
5.0 Enterprise Architecture  5.1 Use of COTS/GOTS  Percentage of COTS/GOTS Components:  0 - 25% 26 - 50% 51 - 75% X 76 - 100% Not Applicable  5.2 Consistency with Product Support Plan						
5.0 Enterprise Architecture  5.1 Use of COTS/GOTS  Percentage of COTS/GOTS Components: 0 - 25%26 - 50%51 - 75%X - 76 - 100%Not Applicable  5.2 Consistency with Product Support Plan						
Percentage of COTS/GOTS Components:						
Percentage of COTS/GOTS Components:						
Percentage of COTS/GOTS Components:						
Percentage of COTS/GOTS Components:	F O Freterrerie	a Analaitaatuus				
Percentage of COTS/GOTS Components:  0 - 25% 26 - 50% 51 - 75%X_ 76 - 100% Not Applicable  5.2 Consistency with Product Support Plan	5.0 Enterprise	e Architecture				
0 - 25% 26 - 50% 51 - 75% 51 - 75% X_ 76 - 100% Not Applicable  5.2 Consistency with Product Support Plan	5.1 Use of COTS/GO	TS				
26 - 50% 51 - 75% X_ 76 - 100% Not Applicable  5.2 Consistency with Product Support Plan		Percentage of COT	S/GOTS Compon	nents:		
26 - 50% 51 - 75% X_ 76 - 100% Not Applicable  5.2 Consistency with Product Support Plan		0 - 25%				
51 - 75% _X_ 76 - 100% Not Applicable  5.2 Consistency with Product Support Plan						
Not Applicable  5.2 Consistency with Product Support Plan		51 - 75%				
5.2 Consistency with Product Support Plan						
		Not Applicable				
	5.2 Consistency with Product Support Plan					
		(Please refer to Appendix A to identify supported products and indicate non-supported products below)				

Sun Solaris 7 Sun Java Development Kit 1.3 (required for AMI) IBM MQSeries Messaging 2.2.1.1 IBM MQSeries Messaging 5.2 IBM MQSeries Messaging 5.1 IBM MQSeries AMI 1.2.1 IBM MQSeries Integrator 2.01 CommerceQuest Data Integrator 4.0.1 IBM DB2 6.1 (bundled with MQSI) 5.3 Section 508 Compliance (Accessibility) (1) N/A – Backend system (2) N/A (3) N/A5.4 Government Paperwork Elimination Act (GPEA) (Business Process Support and Program Delivery Systems only) (1) N/A (2) N/A (3) N/A5.5 Information Management (Business Process Support and Program Delivery Systems only) (1) N/A (2) N/A (3) N/A 5.6 Privacy N/A – Backend System (2) N/A 5.7 Security (This question applies if the initiative meets the definition of major application or general support system as defined in OMB Circular A-130.) Part 1 – a. (Please enter a date in the form of MM/DD/YYYY or N/C) N/C Part 1 - b. (Please enter a date in the form of MM/DD/YYYY or N/A) 01/10/2003 Part 1 - c.

This initiative has just been reclassified as a "system;" security will be handled starting with the FY03 initiative

Part 2 – a.	(Please enter a date in the form of MM/DD/YYYY or N/C)
N/C	
Part 2 – b.	(Please enter a date in the form of MM/DD/YYYY or N/A)
03/30/2003	
Part 2 – c.	
This initiative	e has just been reclassified as a "system;" security will be handled starting with the FY03 initiative
Part 3 – a.	(Please enter a date in the form of MM/DD/YYYY or N/C)
N/C	
Part 3 – b.	(Please enter a date in the form of MM/DD/YYYY or N/A)
03/30/2003	
Part 3 – c.	
This initiative	e has just been reclassified as a "system;" security will be handled starting with the FY03 initiative
Part 4 – a.	(Please enter a date in the form of MM/DD/YYYY or N/C)
N/C	
Part 4 – b.	(Please enter a date in the form of MM/DD/YYYY or N/A)
03/30/2003	
Part 4 – c.	
· ·	
Part 5 – a.	(Please enter a date in the form of MM/DD/YYYY or N/C)
N/C	
Part 5 – b.	(Please enter a date in the form of MM/DD/YYYY or N/A)
03/30/2003	
Part 5 – c.	
Part 6 – a.	(Please enter a date in the form of MM/DD/YYYY or N/C)
N/C	
Part 6 – b.	(Please enter a date in the form of MM/DD/YYYY or N/A)
03/30/2003	
Part 6 - c.	

6.0 Risk and Pro	oject Manage	ment			
6.1 Risk Management	6.1 Risk Management				
Risk Category	Risk Description	Risk Probability	Risk Impact	Management Strategy	
Strategic	N/A	N/A	N/A	N/A	
Organizational/Change Management	N/A	N/A	N/A	N/A	
Project Resources (Financial, Personnel, etc.)	Project takes longer than expected, thus driving up labor costs	Minimal	Medium	<ul> <li>Make sure contractors have a clear scope and a well defined project plan</li> <li>Use a performance based financial relationship and/or fixed price bids</li> <li>Make sure business owners have buy-in of the Enterprise Integration Architecture</li> </ul>	
Exposure	Hardware and software delivery delays	Minimal	Minimal	Coordination of time frames and schedules	
Management	Lack of buy-in from business stakeholders (channels)	Minimal	Minimal	Implementation of the enterprise infrastructure must be understood as a strategic investment, supporting all business units.	
Data/Information	N/A	N/A	N/A	N/A	
Application	N/A	N/A	N/A	N/A	
Technology/Infrastructure	<ul> <li>Company goes out of business</li> <li>Technology may not be appropriate for all systems/applications</li> </ul>	Unknown	Minimal	<ul> <li>Contractors will be using proven technology developed and provided by industry leaders</li> <li>System will be evaluated by FSA</li> </ul>	

Security	Access Violation	Minimal	Minimal	Utilize FSA security procedures to manage access to applications     Utilize FSA security procedures to manage developer access to EAI system     Utilize VDC network security to manage system access to network ports
Privacy	N/A	N/A	N/A	N/A

# **6.2 Operational Performance Measures**

- 1. EAI's performance indicators are:
  - Number of FSA systems it helps interface together, i.e. the number of systems "on the bus"
  - Number of business functions that it supports, i.e. the number of business functions supported directly by EAI capability
- 2. Specific to individual system release schedule. EAI is an enabler of system-to-system transaction processing.

# 6.3 General Acquisition Strategy

- (1) Single Contract
- (2) Firm Fixed Price
- (3) No financial incentive or other performance based contract will be used.
- (4) Period of Performance Same as GSA Contract (9/7/99 9/30/02, with two 5 year options)
- (5) General contract information are as follows:

**Ordering Agency:** US Department of Education (ED), Federal Student Aid 830 1<sup>st</sup> Street NE, Washington, DC 20004

**Project:** Modernization Partner

Contract Type: Blanket Purchase Agreement (BPA) under GSA Schedule 70 Contract (GS-35F-4692G)

implemented using Task Orders (FP, FP Share in Savings IF, and T&M)

BPA #: ED-99-DO-0002

(6) – (10) N/A

# **APPENDIX A**

# Hardware

Personal Computers
Primary Support
Compaq Professional Pentium II (266 MHz or faster), minimum 64 MB of RAM, 3.0 GB of Hard Drive available for OCIO configuration
Professional Dell Pentium II (266 MHz or faster), minimum 64 MB of RAM, 3.0 GB of Hard Drive available for
OCIO configuration
Secondary Support
As defined in OCIO non-standard workstation policy
Laptops
Primary Support
Dell Pentium II (266 MHz or faster), minimum 64 MB of RAM, 3.0 GB of Hard Drive available for OCIO
configuration  Tookiba Pantium II (266 MHz or factor), minimum 64 MB of BAM, 2.0 CB of Hard Drive qualishin for OCIO
Toshiba Pentium II (266 MHz or faster), minimum 64 MB of RAM, 3.0 GB of Hard Drive available for OCIO configuration
Secondary Support
As defined in OCIO non-standard workstation policy
Printers
Primary Support
HP LaserJet 5 and newer
Secondary Support
HP LaserJet 4
<u>Monitors</u>
Primary Support
17-inch or larger, capable of 1024x768 resolution
Personal Digital Assistants (PDA)
Primary Support
Blackberry RIM 957
Blackberry RIM 950
Secondary SupportIntelliSync
Microsoft ActiveSync 3.1 or newer
Software
Client Operating Systems
Primary Support
Windows 2000 Professional Service Pack (SP)2
Secondary Support
As defined in OCIO non-standard workstation policy
Office Suites
Primary Support
Office 2000 Service Release (SR) 1A with Word 2000, Excel 2000, PowerPoint 2000, Access 2000
Anti-Virus Software
Primary Support
Norton AntiVirus 2000 Corporate Edition 7.5

<u>Comm</u> ı	<u>unications</u>	
	Primary Support	
	Citrix ICA	
	Secondary Support	
	Citrix Winframe	
Terminal Emulation Software		
	Primary Support	
	Attachmate 6.5	
<u>Databa</u>	se Clients	
	Primary Support	
	Oracle 8.1.7 Client	
	Microstrategy 7	
<u>Electro</u>	<u>nic Mail Software</u>	
	Primary Support	
	Outlook 2000	
<u>Interne</u>	t Browsers	
	Primary Support	
	Internet Explorer 5.5 SP1 (128-bit encryption)	
	Secondary Support	
	Netscape 4.x	
<u>Helper</u>	Plug-Ins	
	Primary Support	
	Adobe Acrobat Reader 5.0 and newer	
	RealPlayer 8.0 Intranet	
<u>Project</u>	Management Software	
	Primary Support	
	Microsoft Project 2000	
	TeamMate 2000	
Web/De	esktop Publishing Software	
	Secondary Support	
	Adobe Illustrator 7.0	
	Adobe PageMaker 6.5 and newer	
	Adobe Photoshop 5.0	
	Interwoven LaunchPad	
	Macromedia Dreamweaver 2.0 and newer	
	Macromedia Fireworks 2.0 and newer	
	Macromedia FreeHand 7.0	
	Macromedia HomeSite 4.0	
	NetViz 4.0	
	Publisher 2000	
<u>Groupware</u>		
	Secondary Support	
	Lotus Notes Client (all versions)	

Assistive Technology Software	
Primary Support	
Aladdin Genie CCTV	
Dragon Systems NaturallySpeaking 4.0 and newer	
Freedom Scientific JAWS for Windows 3.7	
Gus Word Prediction	
IBM Homepage Reader 2.5 and newer	
NexCom 300 TTY modem, which requires an ISA slot	
NexTalk/NTS, NXI Communications NTS 3.41 and newe	ı۲
ZoomText Xtra Level 2 7.04 and newer	′'
Secondary Support	
• • • •	
NXI Communications NexTalk for Windows	
WinTalk modem	
Drive in al Office Conscioline d Applications	
Principal Office-Specialized Applications	
Primary Support	
ARCHIBUS/FM-10	
CARS	
CCM Plus	
CMIS	
DACS	
EDCAPS	
EDICS	
Folio Builder 4.2	
Folio Views 4.2	
HEATWEB 3.11	
IAS	
Method/1 GuideVersion 11	
Monarch Professional 5.02	
Ombusman Case Tracking System 2.0	
Peer Review System	
TRAINS	
Secondary Support	
CMTS	
DLOS	
Folio Views 3.11	
GAPS	
GPAS	
IEFARS	
OCR Electronic Library	
OSERS Quick	
PC Travel Drop Box	
PEPS	
PFIE	
Response Phone System	
SACONS	
Total Access Agent	
Network Operating Systems and Enterprise Software	
Primary Support	
Cisco IOS 12.1(5) (Router)	
Cisco IOS 6.1(2) and newer (Switch)	
Microsoft Exchange 5.5 SP4	
Microsoft SMS 2.0 SP3	
_X_Microsoft NT Server 4.0 SP6a	
Microsoft Windows 2000 Server SP2	
WINCOOUT WINDOWS 2000 SELVEL SEZ	

Netscape Compass Server 3.0 (SPARC)
Netscape Enterprise Server 3.51 (SPARC)
_XOracle 8.1.7
Raptor Firewall with PowerVPN Version 6.5
_XSolaris 2.6 (SPARC)
SQL Server 7.0 SP5
SQL Server 2000 SP1
Terminal Server 4.0 SP6a
Secondary Support
All versions of Linux
All versions of Lotus Notes
Microsoft Internet Information Server 4.0 and newer
SQL Server 6.5